**Draft**

**Ottumwa, Iowa**

 **INTEGRATION CONTINUUM SELF-ASSESSMENT**



**Summary & Recommendations by WINTAC**

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**Introduction**

The IowaWORKS Center in Ottumwa invited the Workforce Innovation Technical Assistance Center (WINTAC) to assist them in assessing their level of engagement and connectivity between core, required, and other American Job Center (AJC) partners. On October 8, 2018, WINTAC met with representatives in Ottumwa to facilitating the Integration Continuum Table 1 process with the partners to complete a self-assessment of their current level of integration of series and to develop an initial plan of action based on a prioritization of desired outcomes.

*Table 1 – Integration Continuum*



*Meeting – Lincoln Land Community College, Springfield, Illinois, February 21, 2018*

WINTAC reviewed the WIOA Vision and Requirements related integrated services with the participant's Table 2. Stimulus questions and information on the Integration Continuum – Major Processes examples had been sent to the participants prior to the meeting and was reviewed in detail prior to each individual doing an assessment of the current levels of alignment followed by a group consensus with those from their area. Subsequently, each group identified 3 priority areas to focus on in the coming year. WINTAC shared information, examples, and resources that teams can utilize for planning priority areas of efforts and assisted the teams with short and long-term planning and the establishment of on-going evaluation for progress made. The results of the three group’s self-assessment and priorities have been compiled in this report.

**Ottumwa Self-Assessment**

Each of the areas met separately to review and compile their levels in each of the three of the six major process categories (Career Service, Case Management and Career Pathways) to determine their overall level of alignment.

*Overall Rating by Office:*

Career Services - **Collaboration**

Case Management – **Coordination**

Career Pathways – **Collaboration**

In combining the results of the self-assessment of each of the areas we were able to identify the rating for the entirety of Area I.

*Overall Rating (across the 6 activities):* **Communication**

*Ratings actual vs. desired:*

|  |  |  |  |
| --- | --- | --- | --- |
| **Integration Continuum** | **Career Service** | **Case Management** | **Career Pathways** |
| **Current Level** | Coordination | Coordination | Collaboration |
| **Desired Level** | Integration | Collaboration | Integration |

**Priorities Established for Planning**

In Ottumwa the group had pre-identified 3 areas they would like to work on locally this year. It soon became evident that each office in this area identified the same 3 areas as their priorities for focus.

* Career Services
* Case Management
* Career Pathways

The group broke into three groups to further explore areas around the priority areas and began to identify issues for planning and then moved in action planning.

**Small Group Discussion by Priority Area**

***Career Services***

| **CAREER SERVICES** | **ISOLATION** | **COMMUNICATION** | **COORDINATION** | **COLLABORATION** | **INTEGRATION** |
| --- | --- | --- | --- | --- | --- |
| **✓ Current Level of Integration**Mark individual ratings for each group member. Discuss any significant differences in participants’ ratings, and determine if there is consensus within the group. Note the results to report out.  | Low | Mid | High | Low | Mid | High | Low | Mid | High | Low | Mid | High | Low | Mid | High |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| **Capture any examples shared in the discussion.**

|  |  |
| --- | --- |
| * Increase communication
 | * Coordinating job fairs and event
 |
| * Increase team meetings
 | * High level of collaboration and team work, especially on events, team projects
 |
| * Increase collaboration on individuals
 | * Integrated Resource Team
 |
| * Share calendars
 |  |
| * Patty in office once a week
 |  |

 |
| **Capture any ideas/opportunities group members share.*** Change school’s perception of our agencies
* Integration goal - Iowa Works:
	+ Fine tune referrals Follow up when referral is made
	+ Develop plans together
 |
| **Note any questions, concerns, and/or areas for assistance.*** Identify a day of week to meet and discuss mutual clients
* Schools – workshops – resume
* Increase communication and follow up on individual participants
 |

***Case Management***

| **CASE MANAGEMENT** | **ISOLATION** | **COMMUNICATION** | **COORDINATION** | **COLLABORATION** | **INTEGRATION** |
| --- | --- | --- | --- | --- | --- |
| **✓ Current Level of Integration**Mark individual ratings for each group member. Discuss any significant differences in participants’ ratings, and determine if there is consensus within the group. Note the results to report out.  | Low | Mid | High | Low | Mid | High | Low | Mid | High | Low | Mid | High | Low | Mid | High |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| **Capture any examples shared in the discussion.*** Information sharing between multiple partners on common customers
* Referrals from PJ to VR
* PJ attending intakes at VR
* Partner referral sheet
 |
| **Capture any ideas/opportunities group members share.*** Blanket release for all partner programs
* Reminders to staff to make referrals
* FaDDS referral – add partners to it and all utilize it
* PJ – orientation, FaDDS, orientation for partner staff (Cross-training)
 |
| **Note any questions, concerns, and/or areas for assistance.*** New staff training (each agency)
* Developing universal partner release form
* Aligning Regions – same for all partners
* Shared resource directories
* Barriers – no common case management system for all partners
 |

**Action Plan/Next Step with regard to addressing the Priority Areas**

The three groups identified their next steps and they are captured below in their short-term action plans.

***Career Services***

|  |
| --- |
| **Priority Objective** - What do we want to do?Career Services |
| **Activities & Tactics**How will we do it? | **Key Players**Who should be involved? | **Expected Outcomes**What is the result? | **Timeline**When will we do it? | **Questions & Assistance Needed**Where do we need assistance? |
| Refine referral process so everyone understands it to include follow up. | Collette, Clark and Kim | Synchronized collaborative form, packets. Better understanding on results of referrals | December 1, 2018 | Submit plan to Kelli, Linda and Jen |
| Increase Communication* Cc on emails when appropriate
* Lists of participants – protocol
* IVRS 10 business days application to referral
* Team Meetings
 | Team | Thursday Morning Monthly Meetings | January 2019 | Kelli, Linda and Jen |
| Create Desk Aid and Flow Chart | Mike and Jeremy | Increase knowledge process and services |  December 1, 2018 | Submit to Jen, Linda and Kelli |
| Schools – different cultures, needs and goals* Workshops
* Events (employers)
* Summer events
* STEM – summer externships
 | Parent InvolvementIncrease school’s knowledge of servicesIPE planning | Provide Career Services to studentsIncrease awareness of servicesBridge gap between students and employers |  | Alumni telling about how they became successful |
| Increase Individual Resource Teams (IRT) across populations | All – Mike to list | Create list of IowaWorks team members’ areas of expertise | October 19, 2018 |  |

***Career Pathways***

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| **Priority Objective** - What do we want to do?Career Pathways |
| **Activities & Tactics**How will we do it? | **Key Players**Who should be involved? | **Expected Outcomes**What is the result? | **Timeline**When will we do it? | **Questions & Assistance Needed**Where do we need assistance? |
| All partners at the table! | Title 1 – Career Services IVRS/IDB. Title IV, Title III, Wagner Peyser, Title II Indian Hills/AEL.**Distribution list** Updated by Kim to share Events via monthly email. | All become part of planning, improved Customer Services, Business Client Service, Employer Service | Monthly emails | Managers from different partners on who should be at the table. |
| Shared ReleasesONET/TAB - Share | Case ManagersClientsEmployers | Shared Communication | TBD |  |
| Increase development and use of apprenticeships | Christian Rey Amy BellerConference Calls | Knowledge shared. Increase in apprenticeships | November 14th, National Apprenticeship Week | Help Christian share info on apprenticeships |
| Increase utilization of apprenticeships (Cross training across agencies) | Business Services Teams/BS Reps, Christian, Apprenticeship teams | More options for inclusive apprenticeshipsKnowledge of region, availability | 1 yearIDB have l1 apprenticeshipIVRS have I apprenticeship |  |
| Future Ready Iowa Certification after HS, Employer outreach expect 70% | Core Partners, Education,Employer | IPE reflects credential or certification attainment | 1 year | Convince employers to create certificate for industry standards |

***Case Management***

|  |
| --- |
| **Priority Objective** - What do we want to do?Case Management – Cross Training all partner program field staff |
| **Activities & Tactics**How will we do it? | **Key Players**Who should be involved? | **Expected Outcomes**What is the result? | **Timeline**When will we do it? | **Questions & Assistance Needed**Where do we need assistance? |
| Desk Reference – information on all programs | Form committee | Referrals made, is it being used? | 2 months | Leadership support |
| Electronic ‘shared’ folders* Policies and procedures
* Forms
* Business engagement
* Workshop Schedule
* Schools
 | ITCommittee (formed above) | Better referralsAwareness and increase in staff confidence | 1 year2 months | Policy writers |
| Job shadow partners | Team Leadership | Better understanding and confidence in making referralsBetter relationships | 4 partners in 6 months | Leadership support Release Optional vs. mandatory |
| Eligibility requirementsFundingPartners training partners* Customer experience
 | All case managers | Expedited servicesBetter referralsBetter relationships | 6 months | Leadership |
| Monthly ‘staffing’ of hardest-to-serve customers | Case managers | CollaborationFresh ideasSharing what has worked | Within 6 months | Supervisor supportPJ staff invite partners to existing staffing. |

***Career Services***

| **CAREER SERVICES** | **ISOLATION** | **COMMUNICATION** | **COORDINATION** | **COLLABORATION** | **INTEGRATION** |
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**Recommendations**

WINTAC is making the following recommendations and providing the following resources in support of the work of Ottumwa IowaWorks.

* WINTAC recommends a follow-up meeting in 2019 to assess progress towards priority areas
* WINTAC is available for additional consultation on the areas identified including the priority areas, closing the integration gap for partners which are not co-located.
* The purposeful use of implementation practices can assist in change efforts such as those facing the three groups, these positive practices include:
	+ Create readiness for change
	+ Examine degree to which the proposed strategies and practices meet the needs of those we are working with and their clients
	+ Create a rapid review – rapid action process for problems and barriers which arise
	+ Provide the necessary training and coaching to move the activities forward

**Resources**

WINTAC has developed videos which highlight the integration of services efforts in three areas, they can be accessed through this links:

* *Northern Kentucky American Job Center – Covington, Kentucky* <https://www.youtube.com/watch?v=e7gOhGbTxcU&t=25s>
* *Prince William American Job Center – Woodbridge, Virginia*

<https://www.youtube.com/watch?v=VCf_ZvAycTk&t=59s>

* *IowaWorks: Southern Hills American Job Center – Creston, Iowa*

<https://www.youtube.com/watch?v=mXDBS555bn0>

* Finding Workforce Service Integration in Iowa, Kentucky, and Virginia

<https://www.youtube.com/watch?v=GPR9_GFfbFo>